



# Humboldt



*Staying Ahead of the Wave:  
State of the City Address*

*May 1, 2013*



## Humboldt's Population Growth Over the Years

2006

2011

2013



4,996

5,678

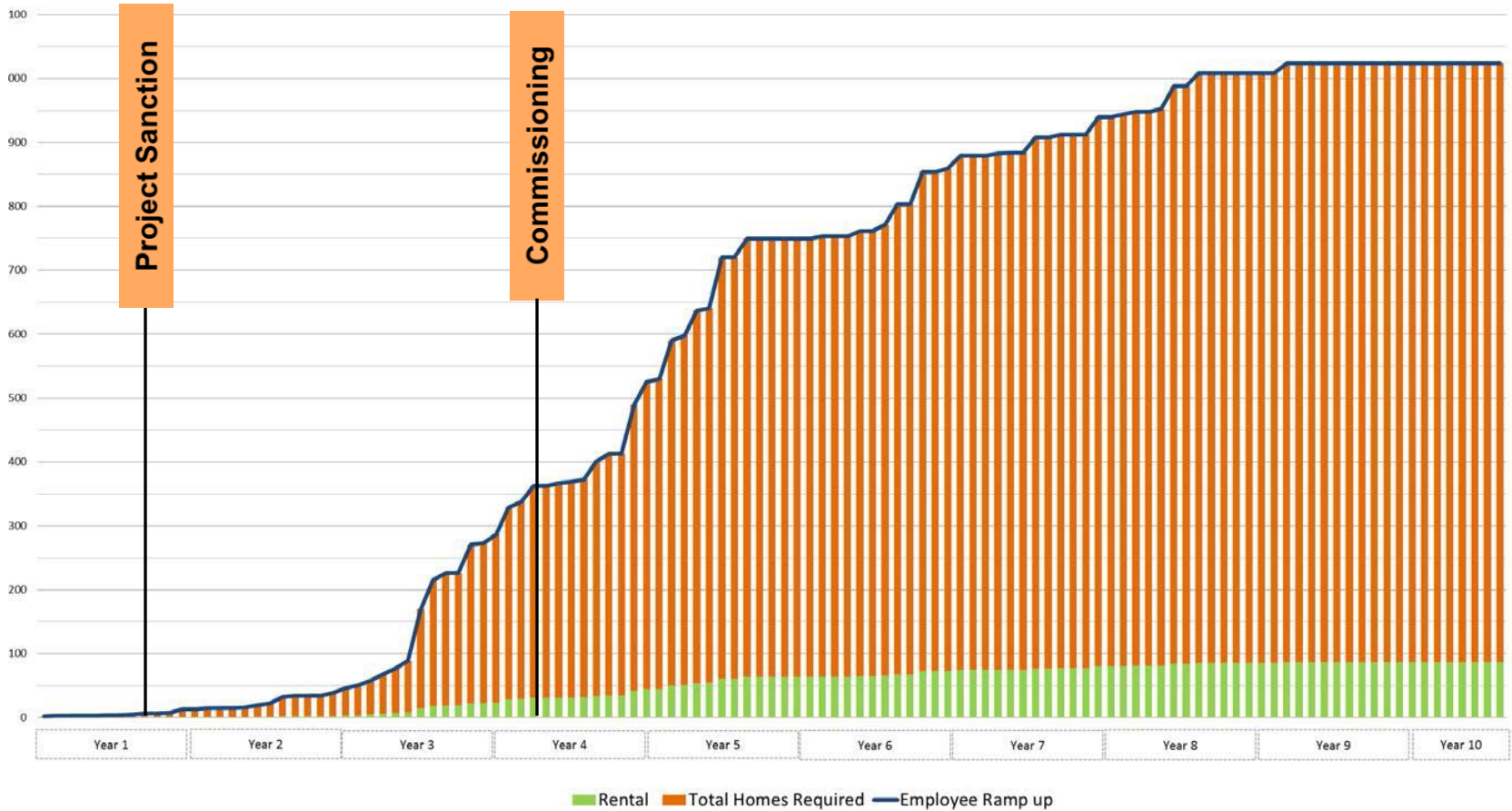
6,644\*

\*Saskatchewan Ministry of Health Covered Population Report

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Jansen Employee Ramp-up with Housing (10% Rental)



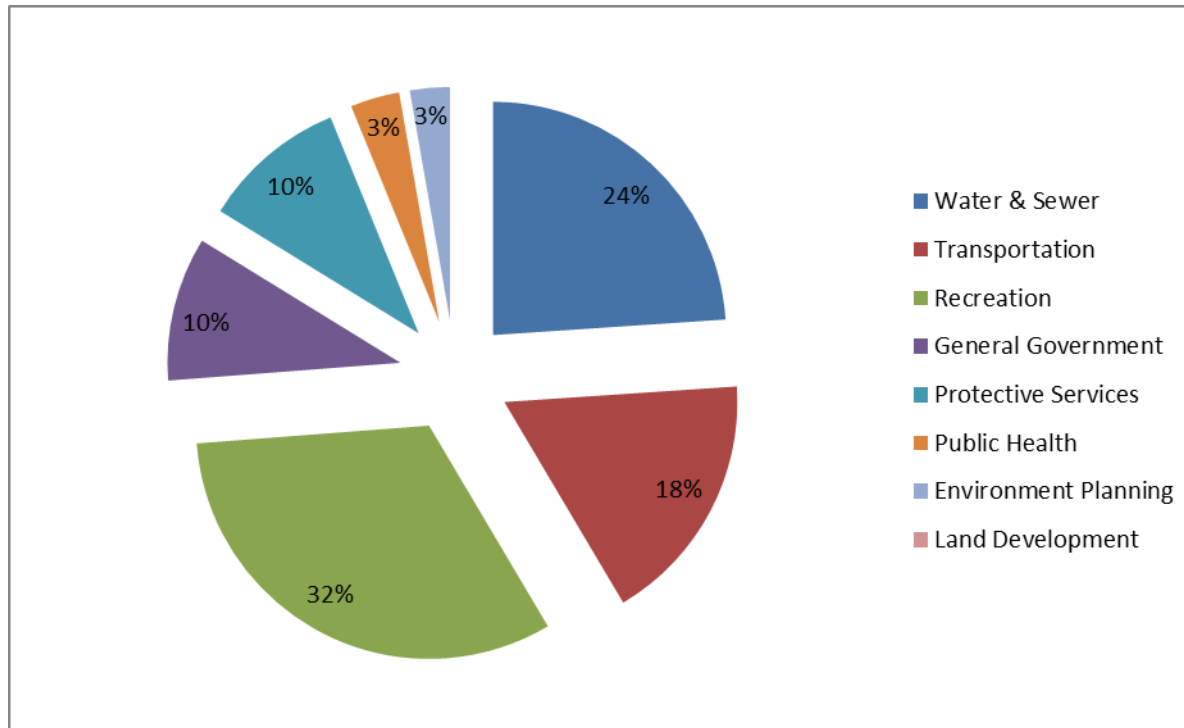


## **2013 Budget Challenges**

- The need to rebalance water / sewer utility rates so they reflected the actual cost of providing this service to citizens.
- The need to address the City's most critical infrastructure requirements as well as plan for major future projects.
- Balancing an acceptable level of services and cost increases.
- 2013 is a property reassessment year.

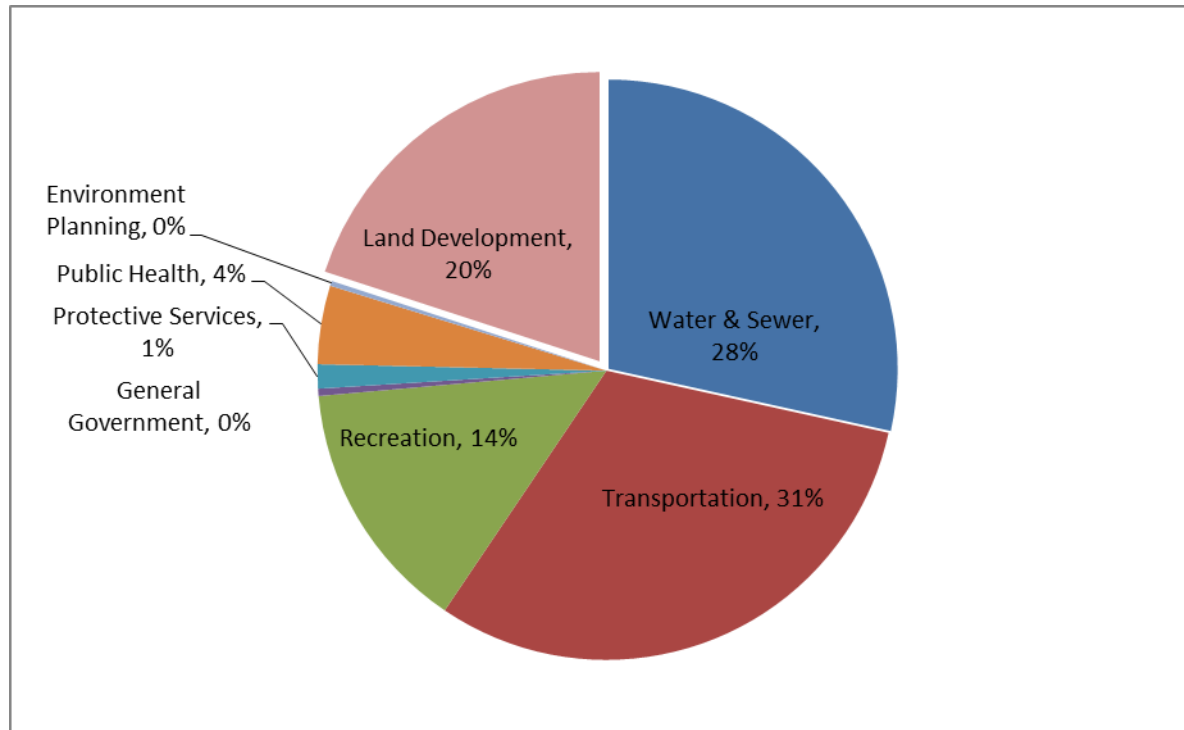


## 2013 City of Humboldt Operating Expenses





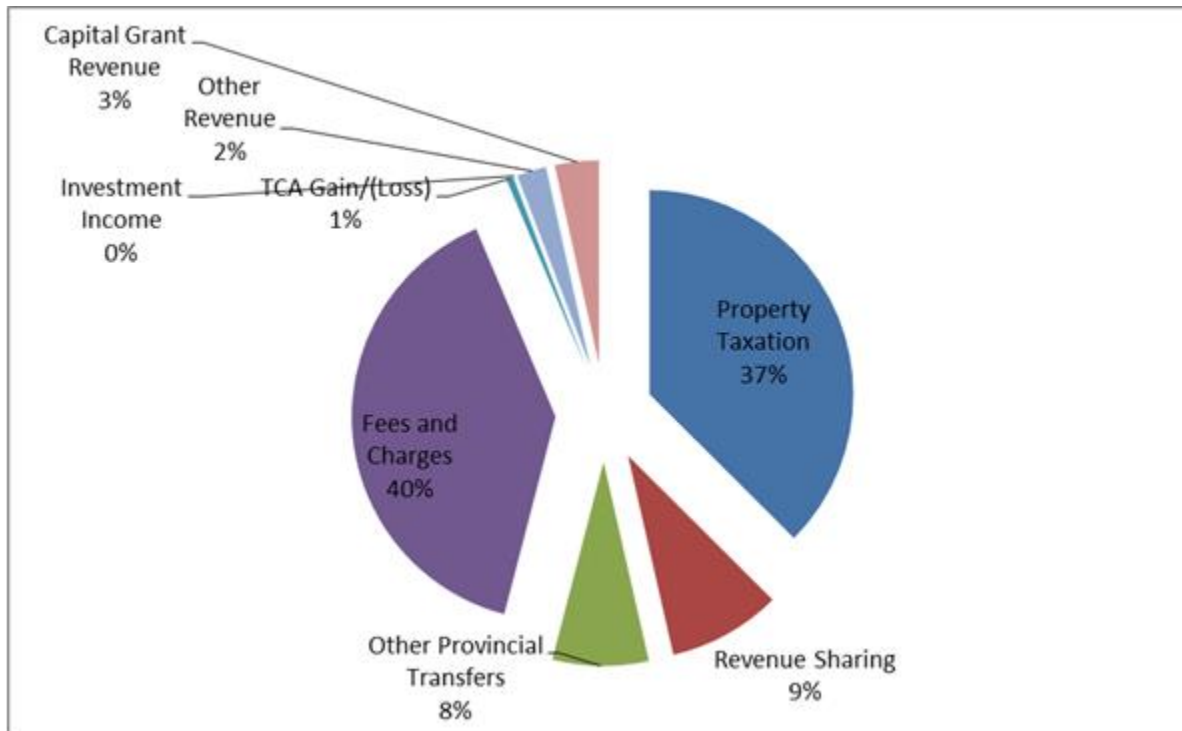
## 2013 City of Humboldt Capital Expenses







## 2013 City of Humboldt Revenue Sources





## Long Term Debt Overview

2013	2014	2015	2016	2017	2018
\$6.2 M	\$5.46 M	\$4.6 M	\$3.8 M	\$3.2 M	\$2.8 M

## Payments

2013	2014	2015	2016	2017	2018
\$760,000	\$802,000	\$835,000	\$823,000	\$603,000	\$390,000







## **Financing Overview**

- Most loans – less than 5 years
- Some loans – less than 10 years
- Superpipe project – 30 years

**Current Debt Limit**                      **\$10,000,000 million**

**Current Borrowing Rates**            **2.0%**

**Future Planning**                        **5 to 10 year Financial Plan**



## **Water / Sewer Utility Revenues**

	2012	2013	2014	2015	2016	2017
Residential	\$1.5 M	\$1.7 M	\$1.9 M	\$2.16 M	\$2.4 M	\$2.7 M
Commercial	\$1.0 M	\$1.1 M	\$1.2 M	\$1.33 M	\$1.45 M	\$1.6 M
Storm Levy	\$108,000	\$138,880	\$153,000	\$168,000	\$184,000	\$200,000



## **Water / Sewer Utility Revenues Cont'd**

Based on:

- a) an approximate 8% annual increase
- b) a Revised Rate Schedule

**Example:**

<b>Eaton</b>	<b>75</b>	<b>83</b>	<b>90</b>	<b>99</b>	<b>109</b>	<b>120</b>
<b>Moller</b>	<b>98</b>	<b>108</b>	<b>118</b>	<b>130</b>	<b>142</b>	<b>156</b>



## **Water / Sewer Utility Capital Projects**

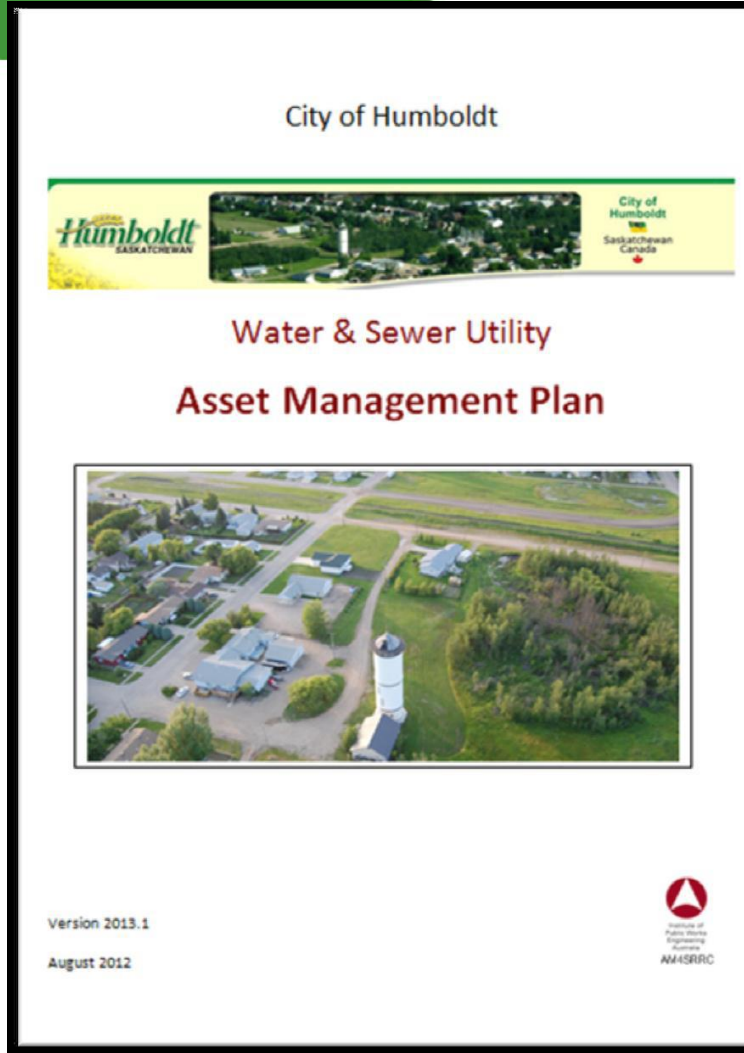
<b>2012</b>	<b>\$2,300,000</b>
<b>2013</b>	<b>\$1,051,500</b>
<b>2014</b>	<b>\$1,261,914</b>
<b>2015</b>	<b>\$1,530,470</b>
<b>2016</b>	<b>\$2,993,000</b>
<b>2017</b>	<b>\$2,752,455</b>

### **Project Example:**

Lagoon Expansion            \$ ???



**Asset  
Management  
Plan**





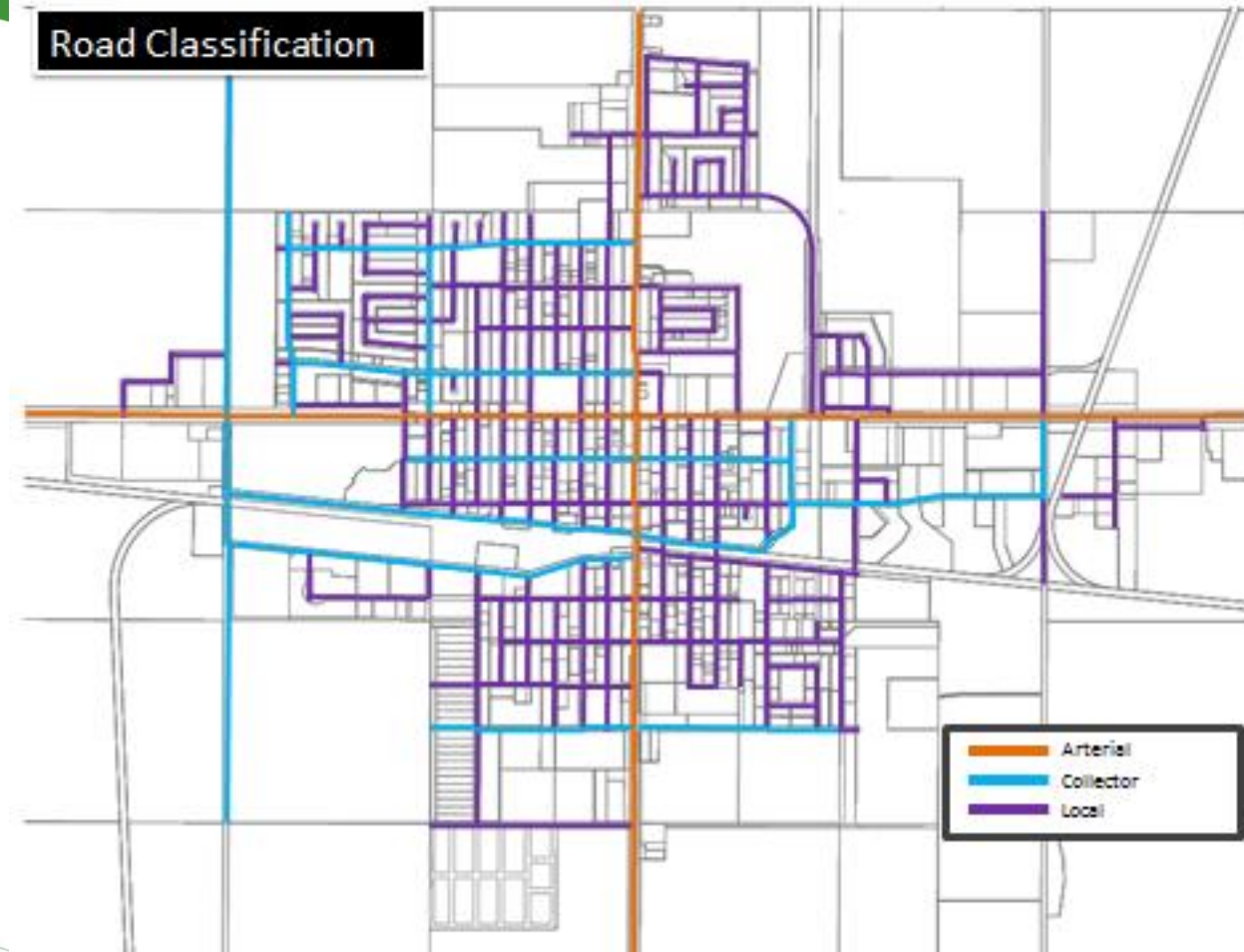
## **Asset Management Planning**

- What do we have?
- What is it worth?
- What condition is it in?
- What do we need to do with it?
- When do we have to do it?
- How much will it cost?
- How do we pay for it?

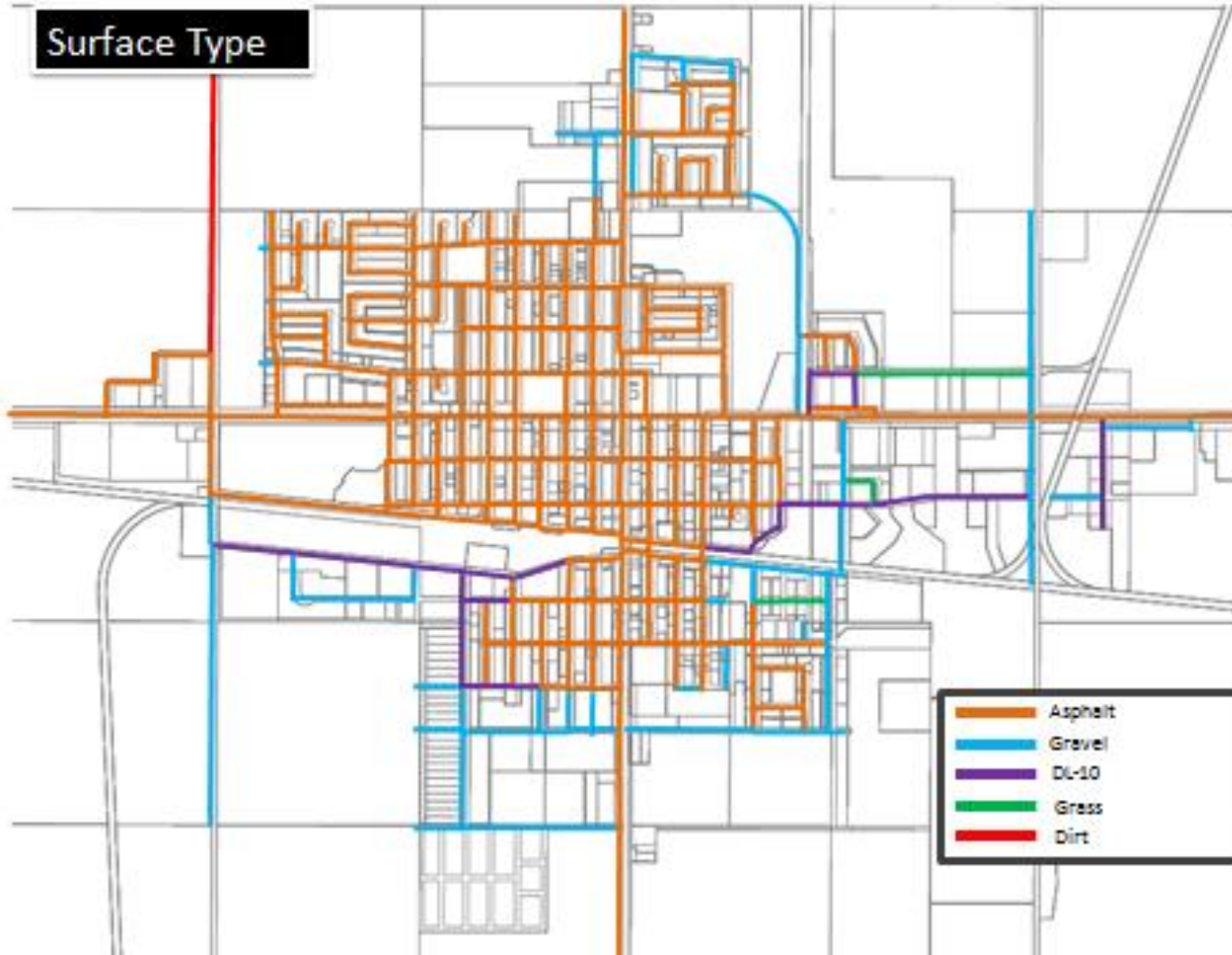


# *Staying Ahead of the Wave:*

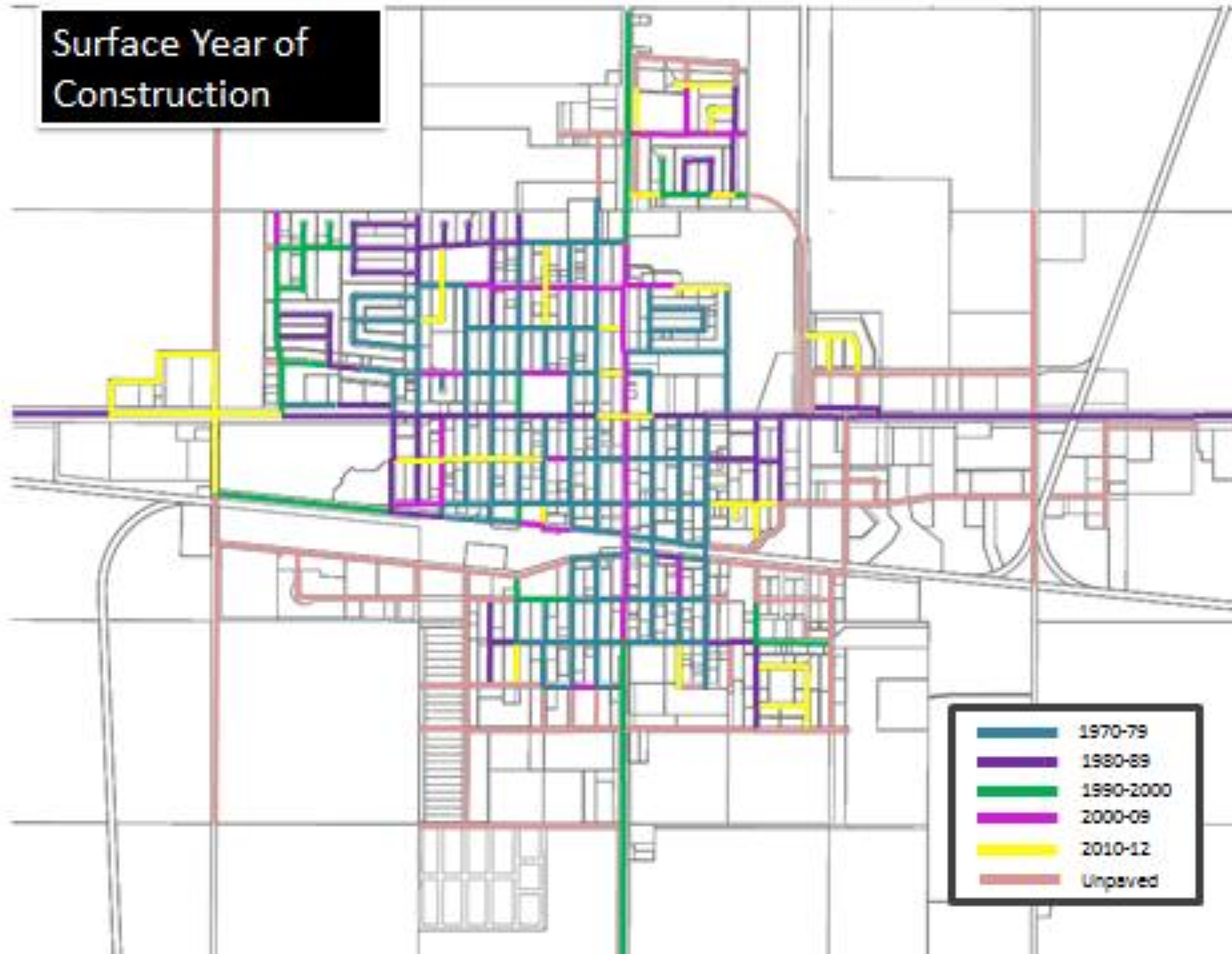
*State of the City Address*



# Staying Ahead of the Wave: State of the City Address

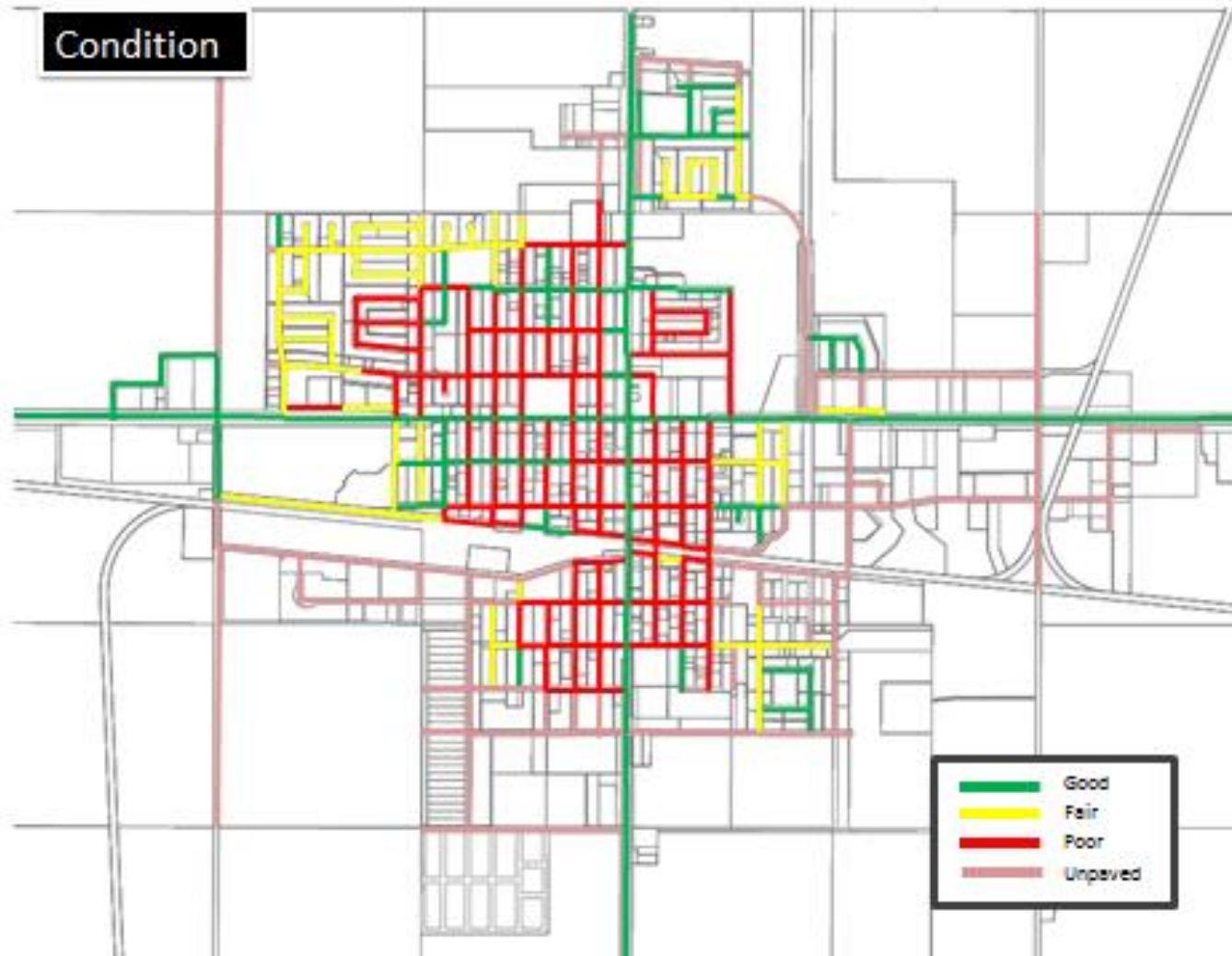


# Staying Ahead of the Wave: State of the City Address



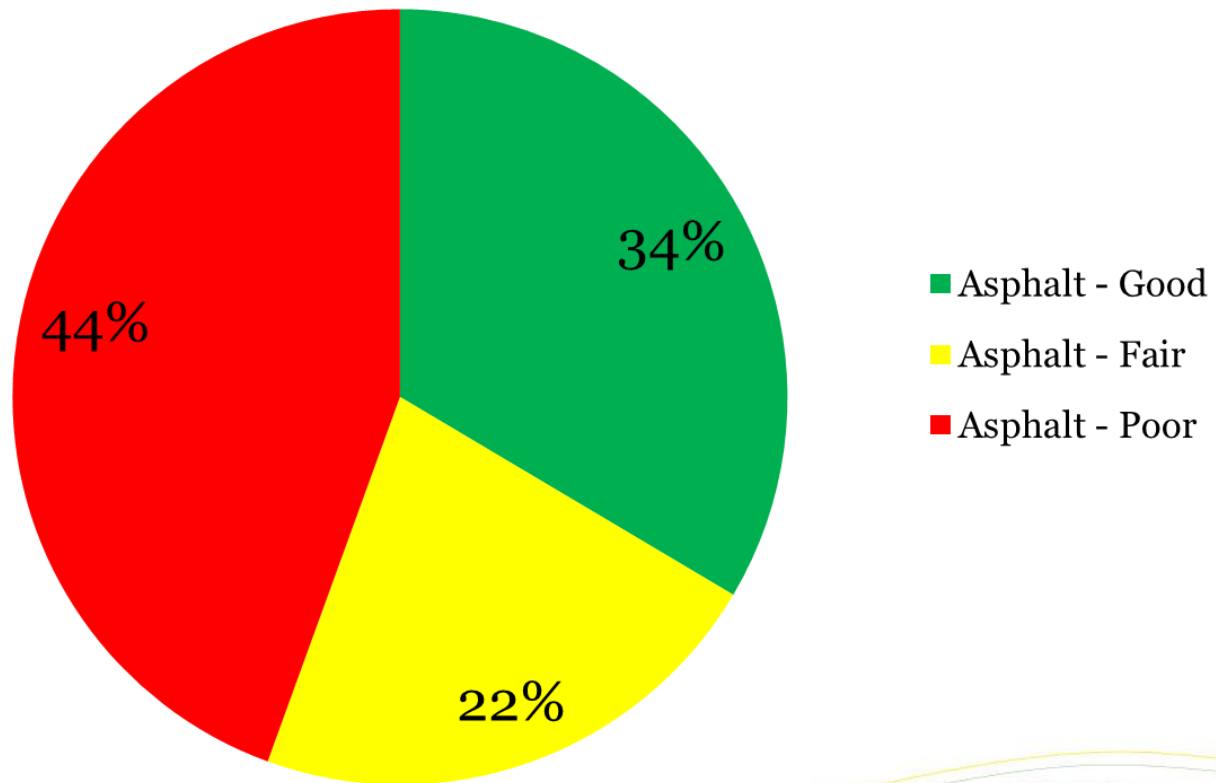


# Staying Ahead of the Wave: State of the City Address





## Road Network Surface Condition





## 10 Year Overview

**In the next 10 years ...**

- 13 kms of water main needs to be replaced.

**This water main replacement will also require ...**

- 13 kms of roadway to be replaced.

**The estimated amount is \$15.0 million for the next 10 years**

**OR**

**\$1.5 million per year.**



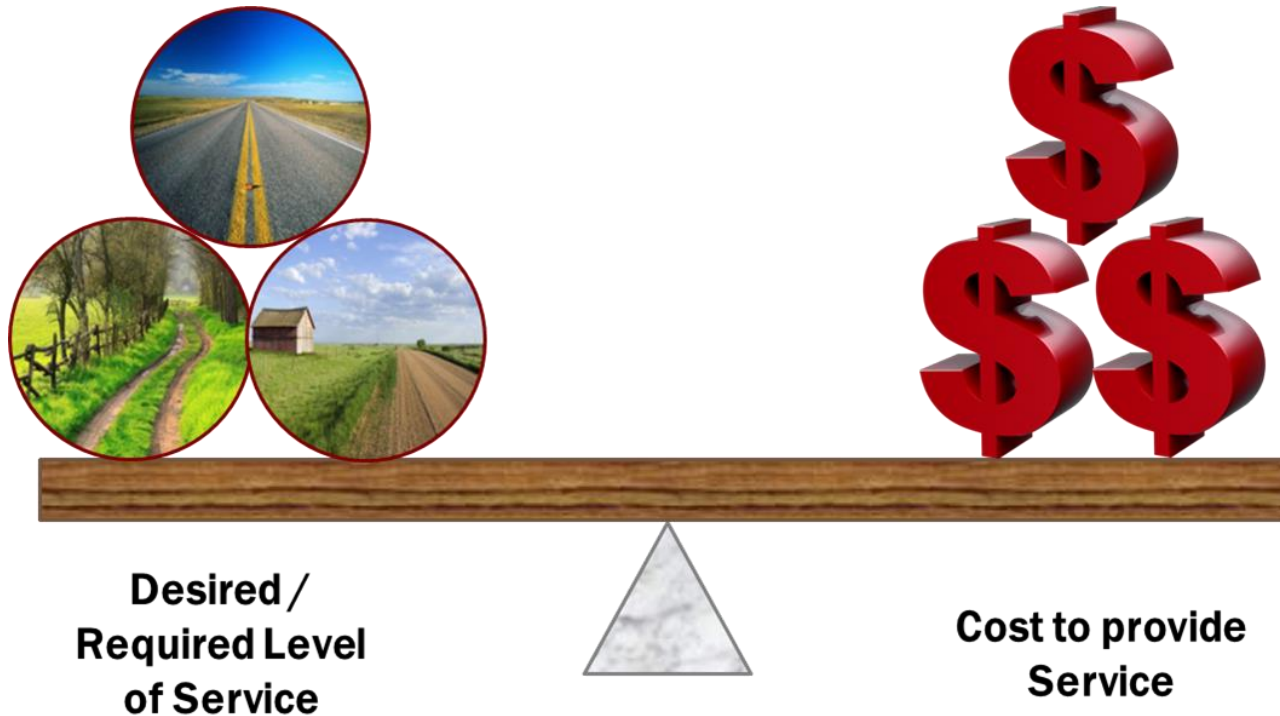


## What's the Problem?

- To ensure critical infrastructure is available, it must be funded in a sustainable way.
- For instance, the annual cost to provide road surface and structure work in a sustainable way is approximately **\$2.9 million per year**.
- Over the last five years, the annual budget for the transportation network maintenance and capital has been approximately **\$1.0 million per year**.
- The difference is a **\$1.9 million per year shortfall**.



## Levels of Service





## **Issues, Challenges and Opportunities**

### **1. Planning**

- a) Cost of additional planning resources
- b) “Staying ahead of the ~~Curve~~” ... “WAVE”
- c) Being ready ... ???

### **2. Housing Needs**

- a) Lack of Options
- b) Affordability
- c) Lack of Rental Units and Quality of Units
- d) Construction Capacity



## **Issues, Challenges and Opportunities Cont'd**

### **3. Infrastructure** (Water, Sewer, Roads, Sidewalks, Trails, Recreational, Cultural)

- a) Financing / Funding
- b) Balancing renewal and new
- c) Timelines to match growth
- d) Construction Capacity

### **4. Traffic**

- a) Truck Routes
- b) Safety Concerns
- c) Intersections / Rail Crossing



## **Issues, Challenges and Opportunities Cont'd**

### **5. Social Services Capacity**

- a) Ability to respond to needs and issues
- b) Service gaps and duplications
- c) Agencies / Groups “Siloed”

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**QUESTIONS?**

**Humboldt**