



August 13, 2018

Hon. Ahmed D. Hussen  
Minister of Immigration, Refugees and Citizenship  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Dear Minister Hussen:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses the represented by the 123 community chambers of our network.

Canada is the targeted destination for many of the world's most brilliant minds. Thousands of students come to Canada each year, study at our post-secondary institutions, build connections within Canadian communities and, when their studies are complete, consider Canada as a potential place to live and work permanently. Currently, our immigration legislation and pathways to work and live in Canada create barriers to attracting and retaining these individuals who provide great value to our national economy and could fill important high-skill gaps in our labour force. If we do not address these barriers, such individuals who do not remain in Canada, leave with valuable knowledge, experience, and skills gained in our own institutions, denying our businesses and communities the benefit of their long-term settlement.

If you have any questions regarding the attached policy or to arrange a meeting to discuss how the 25,000 businesses represented by our network can support your efforts to reduce these barriers, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,

A handwritten signature in black ink, appearing to read 'Shauna Feth', with a long horizontal line extending to the right.

Shauna Feth  
Chair

A handwritten signature in blue ink, appearing to read 'Ken Kobly', with a large, stylized flourish at the end.

Ken Kobly  
President and CEO

Enclosures



August 13, 2018

Hon. Bill Morneau  
Minister of Finance  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Dear Minister Morneau:

On May 25, 2018 the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. Our network of 124 community chambers represents over 25,000 businesses across Alberta. During that meeting, our members noted that inconsistency within the tax act regarding the indexing of several deductions effectively has Canadians paying unfair taxes in certain areas. To resolve this issue, our attached resolution recommends indexing all exemptions, deduction and contribution limits applicable in the Income Tax Act and the Excise Tax Act to ensure fairness for all Canadians.

This resolution is consistent with our recent budget submission and policy of last year which encourages the federal government to strike a Royal Commission to conduct a comprehensive review of the full taxing statutes, guided by the principles of simplicity, fairness, transparency and reduction of compliance costs. Few opportunities exist where Canada could so broadly improve the competitiveness and outcomes for every Canadian as what could be achieved with a review of this form and mandate.

Our members also reaffirmed their commitment to the existing Passport model for Canada's securities regulations. While most provinces have aligned under a single regulator, Alberta businesses believes it is vital to allow provinces wishing to control their own securities regulator to maintain such control within the context of a national system that promotes cooperation, ease of access, and alignment where it suites the jurisdictions in question.

We aspire to develop and maintain a positive working relationship and would be happy to discuss these policies. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,

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Shauna Feth  
Chair  
*Enclosures*

A handwritten signature in blue ink, appearing to read 'Ken Kobly', with a horizontal line extending to the right.

Ken Kobly  
President and CEO

August 13, 2018

Hon. Brian Mason  
Minister of Transportation, Government House Leader  
320 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

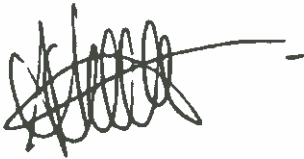
Dear Minister Mason:

On May 25, 2018 the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses represented by our community chamber network.

Alberta business have identified an efficient provincial multimodal transportation system, could improve competitive access to global markets, link communities and enable economic growth. Forming a partnership of public and private sector representatives with a mandate to apply systems view to transportation planning could help transform what exists into a system which better enables tangible economic, social and environmental benefits. We encourage you to consider the recommendations of our attached policy to enable these planning outcomes with a view to supporting Albertans' long-term prosperity.

We would like to discuss this and our other policies relevant to your ministry. Please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca) to arrange a meeting so we can continue our positive working relationship.

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

Enclosures  
cc: Barry Day, Deputy Minister, Transportation



August 13, 2018

Hon. François-Philippe Champagne  
Minister of Infrastructure and Communities  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Minister Champagne:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses the 123 community chambers of our network represent.

Canada's recent struggle to develop critical pipeline infrastructure has led Alberta's businesses to consider what innovative approaches the Federal Government could implement to ensure that all goods reach key markets across the country and around the world. Establishing Integrated Transportation / Utility Corridors (TUCs) in general, and fully exploring the opportunities of a Northern Infrastructure Corridor specifically, are amongst the most promising ways we can signal to investors that our nation is committed to ensuring the long-term viability of Canada's export industries.

We urge the government to implement the Standing Senate Committee on Banking, Trade and Commerce's recommendation to fund research into the University of Calgary's proposed Northern Infrastructure Corridor as a priority project through the National Trade Corridors Fund. We further encourage the federal government to establish integrated TUCs across Canada to enable the efficient flow of goods which are critical to supporting healthy communities throughout the nation.

We aspire to continue our positive working relationship and would like to meet with you to discuss this policy. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,

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Shauna Feth  
Chair

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Ken Kobly  
President and CEO

Enclosures



August 13, 2018

Hon. Christina Gray  
Minister of Labour, Minister Responsible for Democratic Renewal  
107 Legislature Building  
10800 - 97 Avenue  
Edmonton, AB  
Canada T5K 2B6

Dear Minister Gray:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, three policy resolutions specific to your mandate were adopted on issues concerning the 25 000 businesses represented by our community chambers network. More than 95% of the businesses our members represent are small and medium-sized.

Business has made one thing clear through extensive surveys and our annual policy development process: continuing the current trajectory minimum wage increases will do more harm than good to Alberta's communities, businesses and vulnerable workers. Alternate strategies for poverty reduction exist which would not disadvantage youth or disabled individuals. We urge the Province to refrain from implementing the final phase of scheduled minimum wage increases and to meaningfully consider the recommendations of our network as partners in the efforts to support shared prosperity for all Albertans.

Our members have also identified areas where new labour legislative requirements lack clarity and effective communication to the broader business community. To support employers' compliance with recent changes, we ask you to review and consider the recommendations of the other two policies.

We would appreciate an opportunity to connect with you to discuss these policies prior to the fall legislative session. To arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext.5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,

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Shauna Feth  
Chair

A handwritten signature in blue ink, appearing to read 'Ken Kobly', with a horizontal line extending to the right.

Ken Kobly  
President and CEO

Enclosures  
cc: Jeff Parr, Deputy Minister, Labour

August 13, 2018

Hon. David Eggen  
Minister of Education  
228 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

Minister Eggen:

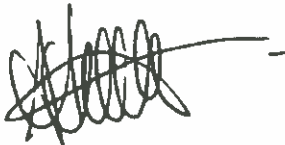
On May 25, 2018 the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. One policy resolution specific to your mandate was adopted during that meeting with the view to engage the 25,00 businesses represented by our community chamber network to support Albertans' long-term prosperity by connecting business skills and civic values into school curriculum.

Business has long identified the need to promote skills and value that enhance our future workforce's capability to prosper in an increasingly globalized economy. The Alberta's chambers believe the *MicroSociety* program is an effective, proven approach to supporting our students' long-term prosperity by equipping them with real world skills to be the best future citizens they can be. Entrepreneurship, good citizenship and social accountability are fostered as the central outcomes of this program.

Students develop these skills and values through the support and participation of businesses and leaders within their communities. Local chambers, in 124 communities throughout the province, are uniquely positioned to support a province-wide implementation of the *MicroSociety* Program. Our attached policy identifies how such a program would have positive benefits to sustained prosperity for Albertans, beginning with a sustained, significant impact on student learning and participation outcomes.

We would appreciate an opportunity to connect with you directly to discuss this proposal prior to the start of the fall legislative session. If you have any questions or to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair  
*Enclosures*

cc: Dr. Curtis Clark, Deputy Minister Alberta Education



Ken Kobly  
President and CEO



August 13, 2018

Hon. Deron Bilous  
Minister of Economic Development and Trade  
425 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

Minister Bilous:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, four policy resolutions specific to your mandate were adopted on issues concerning the 25 000 businesses represented by our community chamber network. More than 95% of the businesses our members represent are small and medium-sized.

In recent years, there have been dramatic cost increases to business as a result of policy and legislative change at all levels of government. In an effort to support clear communication which will support business investment, our members approved two policies calling for the Province to change its approach to policy development to transparently account for and disclose the cost impacts of new policy and legislative changes. The Calgary Chamber of Commerce has conducted new research to quantify the cost impacts of recent changes as a means of helping the Province more fully understand the scope of these barriers to business growth and sustainability.

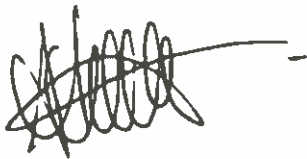
Our members also identified that, in addition to direct cost increases, the rapid implementation of multiple legislative changes has left many businesses struggling to make the necessary changes in appropriate timelines. Longer consultation periods and more direct communication with affected stakeholders will help business manage change more effectively and appropriately in the public interest. As recommended in our one-on-one meetings with you and your colleagues, establishing a Premier's Council on Small Business would go a long way in supporting clear and timely two-way communication between the Province and small business as employers and investors in Albertans' prosperity.

We have also included a new policy advocating for the federal government to fund research exploring the development of a northern transportation utility infrastructure corridor to improve market access for Canadian and Albertan goods via all three national coastlines. The Standing Senate Committee on Banking, Trade and Commerce has recommended that funds be provided through the National Trade Corridors Fund to advance this initiative being led, and currently funded, by the University of Calgary School of Public Policy and the Centre for Interuniversity Research and Analysis of Organizations.

We would encourage the Province to similarly advocate for the federal government to fund this forward-thinking research as a priority for advancing Alberta's long term economic and strategic trade interests. A policy specific to the priority for moving the Trans Mountain Pipeline expansion project forward in a timely and responsible fashion is also enclosed for your consideration.

We would appreciate the opportunity to connect with you directly prior to the fall legislative session to discuss how we can work together to advance the interests of our shared constituents. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

*Enclosures*

cc: Jason Krips, Deputy Minister, Economic Development and Trade





August 13, 2018

Hon. Diane Lebouthillier  
Minister of National Revenue  
7th Floor  
555 MacKenzie Avenue  
Ottawa ON K1A 0L5

Dear Minister Lebouthillier:

On May 25, 2018 the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses represented by our community chamber network.

While efforts have been made by the Canada Revenue Agency in recent years to improve their service level, businesses continue to identify challenges when dealing with the CRA. Addressing these challenges will promote fairness, efficiency, and decrease the costs of tax compliance to businesses, resulting in economic growth and prosperity for Canadians.

We aspire to continue our positive working relationship and would be happy to discuss this issue with you further. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,

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Shauna Feth  
Chair

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Ken Kobly  
President and CEO

Enclosures

cc: Bob Hamilton, Commissioner of the Canada Revenue Agency



August 13, 2018

Hon. Marc Garneau  
Minister of Transportation  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Dear Minister Garneau:

We would also like to bring to your attention a new resolution specific to your mandate adopted by our members during our 80<sup>th</sup> Annual General Meeting and Policy Session in May. This network of 123 community chambers represents more than 25 000 businesses, ninety-five per cent of which are SME's.

Recent struggles to develop critical pipeline infrastructure indicates the need for new approaches to plan and develop infrastructure that will ensure our goods reach markets across the country and around the world. As an export economy, establishing a network of integrated Transportation Utility Corridors (TUCs) is a pragmatic solution to reduce the land-use conflicts and environmental impacts currently hindering critical infrastructure development. These benefits were well detailed in the Standing Senate Committee on Banking, Trade and Commerce's report of June 2017: *National Corridor: Enhancing and Facilitating Commerce and Internal Trade*.

With the view reduce internal barriers to trade and enable growth of our export industries, the ACC urges the federal government to move forward the committee's recommendation to fund further research for establishing a Northern Infrastructure Corridor through the National Trade Corridors Fund. Funding this initiative being led by the University of Calgary would signal to investors and Canadians that the federal government is committed to economic development through trade as a priority for supporting shared long term prosperity in communities throughout the nation, including northern Canada.

We aspire to continue our positive working relationship and would like to meet with you to discuss the opportunities presented within this policy. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,

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Shauna Feth  
Chair

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Ken Kobly  
President and CEO

Enclosures

August 13, 2018

Hon. Joe Ceci  
Minister of Finance, President of Treasury Board  
323 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

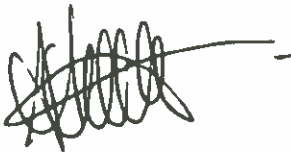
Dear Minister Ceci:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, five policy resolutions specific to your mandate were adopted on issues concerning the 25 000 businesses represented by our community chamber network. More than 95% of the businesses our members represent are small and medium-sized. The policy resolutions attached for your consideration directly represent the views of small business in Alberta.

As you have seen in the ACC's budget priorities over the past several years, returning to a balanced budget is a priority for our members, they reaffirmed this position with the policies approved several weeks ago. Chambers also recognize that in achieving budgetary balance, there must be a commitment to taxation fairness and accountability to support prosperity for all Albertans. In support of this goal, we would like to highlight the attached new policies with recommendations to address the current inefficiencies and inequalities in the province's tax system.

We aspire to continue our positive working relationship by meeting with you to discuss these policies. To arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

Enclosures

cc: Lorna Rosen, Deputy Minister, Treasury Board and Finance

August 13, 2018

Hon. Kathleen Ganley  
Minister of Justice and Solicitor General  
Deputy Government House Leader  
424 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

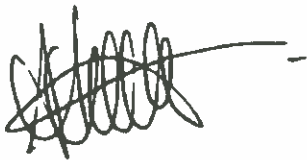
Minister Ganley:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses represented by our community chamber network.

The ACC has worked closely with the Cannabis Secretariat to ensure that the initial framework in which legal Cannabis will be introduced to Alberta. As the Secretariat and members of the Government have mentioned, the Province will continue to evolve this framework as we move forward in the legalization process and identify challenges with the framework. To ensure the Cannabis Framework aligns with the needs of business and workplace safety, our members have outlined key principles and desired outcomes in the attached policy to support the Province's work going forward.

We aspire to continue our positive working relationship and would be happy to discuss this policy with you. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

*Enclosures*

cc: Philip Bryden, Deputy Minister of Justice and Deputy Solicitor General  
cc: Andrea Nagle, Director, Policy, Alberta Cannabis Secretariat

August 13, 2018

Hon. Mary Ng  
Minister of Small Business and Tourism  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Minister Ng:

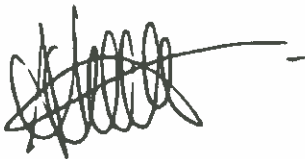
Congratulations on your new appointment. We look forward to working with you and, in your new capacity, bring to your attention policy resolutions specific to your mandate which were adopted at our Annual General Meeting this past May. More than 25 000 businesses are represented by the 124 community chambers in Alberta and more than 95% of these businesses are small and medium-sized.

Our members approved two resolutions calling for the Government to change its approach to policy development. Government policy initiatives fail to analyze and account for the growing costs they layer on businesses. New research from the Calgary Chamber of Commerce helps quantify the cost impacts of legislative changes as a means of helping decision makers appreciate their full impacts on business.

Our members also identified, in addition to direct cost increases, rapid implementation of legislative changes has often left many businesses struggling to make resulting and required adjustments in reasonable timelines. We also urge the Government to undertake longer consultation periods to ensure that all the impacts from the new legislation are considered and incorporated into new public policy.

We aspire to achieve a positive working relationship with you and your department and would appreciate a response to these issues. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

*Enclosures*

August 13, 2018

Hon. Margaret Ellen McQuaig-Boyd  
Minister of Energy  
324 Legislature Building  
10800 - 97 Avenue  
Edmonton, AB T5K 2B6

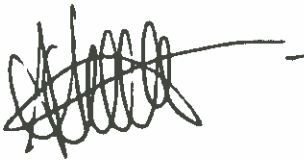
Dear Minister McQuaig-Boyd:

On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses represented by our community chamber network. More than 95% of the businesses our members represent are small and medium-sized. The policy resolution attached for your consideration directly represents the views of small business in Alberta.

As the Province works towards its target of 30% renewable energy generation by 2030, Alberta businesses have developed an important solution to support this goal while building sector capacity and attracting investment by supporting small-scale renewable energy projects across the Province. By establishing small-scale renewable electricity generators, certain types of renewable and more reliable energy such as biogas and geothermal can lend stability to Alberta's electricity grid.

We aspire to continue our positive working relationship and would be happy to discuss this policy. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

Enclosures  
cc: Coleen Volk, Deputy Minister, Energy

August 13, 2018

Hon. Oneil Carlier  
Minister of Agriculture and Forestry  
229 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

Minister Carlier:

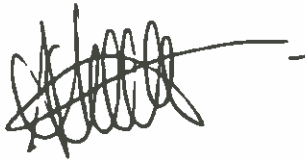
On May 25, 2018 the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, three policy resolutions specific to your mandate were adopted on issues concerning the 25 000 businesses represented by our community chamber network.

More than 95% of the businesses our members represent are small and medium-sized. The policy resolutions attached for your consideration directly represent the views of small business in Alberta. The province's competitive advantage in agriculture is dependent on being able to leverage current technology to enhance our productivity but provincial regulation must keep pace in guiding these technologies. Ensuring our regulatory system works in synchronicity with current technologies will improve our agriculture sectors' competitiveness and support prosperity in Alberta's rural communities.

Our policies offer opportunities to align our regulation in agriculture and leverage technology. *Higher Standards for Animal Welfare* outlines how we can overcome challenges in dealing with wounded livestock in a way which supports humane animal treatment and producers' economic gains. *Genetically Engineered Alfalfa* calls for a temporary ban on GE Alfalfa seeds to protect our forage export industry and dependent supply chain. The *Support Biotech in Agriculture* aims to continue to foster a competitive biotechnology cluster in Alberta.

We aspire to continue our positive working relationship and appreciate an opportunity to discuss these policies with you. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

Enclosures

cc: André Corbould, Deputy Minister, Agriculture and Forestry

cc: Deron Bilous, Minister, Economic Development and Trade





August 13, 2018

Hon. Shannon Phillips  
Minister of Environment and Parks,  
Minister Responsible for the Climate Change Office  
208 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

Minister Phillips:

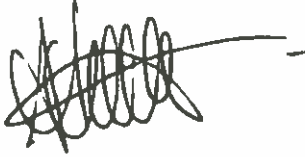
On May 25, 2018 the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, two policy resolution specific to your mandate were adopted on issues concerning the 25 000 businesses represented by our community chamber network.

Water sustainability and management is essential not only to consumers but to nearly every industry in Alberta. From agriculture to oil and gas, the management of our watersheds across the province and across the continent is vital to our sustained economic prosperity. Business recognizes this and has renewed its policy on *Water for Sustainability* to encourage the Province to continue to pursue proactive, strategic, and effective water management.

Our members also confirmed our emerging policy, *Balance the Need to Reduce Methane Emission While Protecting Jobs and Investment*. This policy was sent to you in our response to the Alberta Energy Regulator's call of feedback on their proposed methane emissions regulations. We strongly encourage the Province to work with business to ensure these regulations do not stifle Alberta's primary economic driver by extending the consultation and ensuring regulations allow businesses the flexibility to meet emissions reductions in the most cost-effective manner possible.

More than 95% of the businesses our members represent are small and medium-sized. The policy resolution attached for your consideration directly represent the views of small business in Alberta. We welcome and appreciate an opportunity to meet with you and discuss these policies. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair



Ken Kobly  
President and CEO

Enclosures

cc: Eric Denhoff, Deputy Minister, Environment and Parks

August 13, 2018

Hon. Shaye Anderson  
Minister of Municipal Affairs  
132 Legislature Building  
10800 – 97 Avenue  
Edmonton, AB T5K 2B6

Minister Anderson:

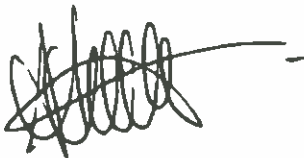
On May 25, 2018, the Alberta Chambers of Commerce (ACC) held its 80<sup>th</sup> Annual General Meeting and Policy Session. During that meeting, one policy resolution specific to your mandate was adopted on an issue concerning the 25 000 businesses represented by our community chambers network.

ACC supports its community government organizations such as AUMA in calling for a renewed, dedicated infrastructure funding mechanism for Alberta's municipalities. Sustainable and predictable infrastructure spending is critical to ensuring that municipal governments maintain stable taxation rates and provide adequate infrastructure keeping pace with economic growth.

The previous MSI grant raised concerns regarding how money was used, with funds earmarked for capital infrastructure being used, effectively to fund municipal operations, as such, we want to ensure any new funding mechanism maintains a rigorous accountability mechanism.

More than 95% of the businesses our members represent are small and medium-sized and would aspire to continue our positive working relationship with you and your department. With the interests of our shared constituents in mind we would appreciate an opportunity to connect with you directly to discuss how we can work together. If you have any questions or would like to arrange a meeting, please contact our President & CEO, Ken Kobly at 780-425-4180 Ext. 5 or [kkobly@abchamber.ca](mailto:kkobly@abchamber.ca).

Sincerely,



Shauna Feth  
Chair

*Enclosures*

cc: Brad Pickering, Deputy Minister, Municipal Affairs



Ken Kobly  
President and CEO