



Ottawa, Canada K1A 0E6

FEB 09 2016

Mr. Carman R. McNary, Q.C.
Chair
and Mr. Ken Kobly
President and CEO
Alberta Chambers of Commerce
1808 - 10025 - 102A Avenue
Edmonton AB T5J 2Z2

Dear Messrs. McNary and Kobly:

Thank you for your correspondence of November 12, 2015, in which you provide information about the Alberta Chambers of Commerce. I also appreciate your kind words on my appointment as Minister of Fisheries, Oceans and the Canadian Coast Guard.

I am honoured by the opportunity to take on the responsibilities and challenges of this portfolio, and I look forward to serving my fellow Canadians in this new capacity.

Thank you again for your support.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "Hunter Tootoo".

Hunter Tootoo, P.C., M.P.
Minister of Fisheries, Oceans and the Canadian Coast Guard