

Minister
of Natural Resources



Ministre
des Ressources naturelles

Ottawa, Canada K1A 0E4

NOV 25 2015

Mr. Carman R. McNary, Q.C., Chair
Mr. Ken Kobly, President and Chief Executive Officer
Alberta Chambers of Commerce
1808, 10025-102A Avenue
Edmonton, Alberta T5J 2Z2

Dear Mr. McNary and Mr. Kobly:

Thank you for your letter of November 12, 2015, and for your kind words of congratulations on my appointment as Minister of Natural Resources.

I am pleased with my new responsibilities and deeply honoured by the confidence that the Prime Minister has shown in me through this appointment. I welcome the new challenges that have been put before me with great enthusiasm and strong commitment.

Again, thank you for writing.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "Jim Carr".

The Honourable Jim Carr, P.C., M.P.