



DEC 21 2015

Mr. Ken Kobly, FCGA  
President and CEO  
Mr. Carman R. McNary, Q.C.  
Chair  
Alberta Chambers of Commerce  
1808, 10025 - 102A Avenue  
Edmonton, Alberta T5J 2Z2

Dear Mr. Kobly and Mr. McNary:

Thank you for your kind words, I appreciate them. I am thrilled to have the opportunity to serve in a fresh, new, exciting cabinet with such an inspiring Leader and talented colleagues. As we put together our new government, we fully realize the high expectations of Canadians and we are determined to fulfill them.

Public Safety and Emergency Preparedness is a huge responsibility and I am honoured to serve as Minister. There is no greater duty for governments than to make sure their citizens safe. At the same time, Canadians expect their government to safeguard their values and civil liberties. Getting the balance right is crucial to our Canadian way of life.

Our government has a positive and optimistic plan for the future, one we will pursue with a strong sense of collaboration and purpose. Thank you for your encouragement.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'R. Goodale'.

The Honourable Ralph Goodale, P.C., M.P.