

Minister
of National Revenue



Ministre
du Revenu national

Ottawa, Canada K1A 0A6

DEC 04 2015

Mr. Carman R. McNary, Q.C.
Chair
Mr. Ken Kobly, FCGA
President and Chief Executive Officer
Alberta Chambers of Commerce
1808 - 10025 102A Avenue
Edmonton AB T5J 2Z2

Dear Messrs. McNary and Kobly:

Thank you for your correspondence of November 12, 2015, and for your kind words of congratulations on my appointment as Minister of National Revenue.

I welcome this new challenge and look forward to leading the Canada Revenue Agency in its commitment to ensure an efficient and fair revenue administration for all Canadians.

Your support and encouragement are appreciated.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Diane Lebouthillier'.

The Honourable Diane Lebouthillier, P.C., M.P.