

Minister
of Immigration,
Refugees and Citizenship



Ministre
de l'Immigration,
des Réfugiés et de la Citoyenneté

Ottawa, Canada K1A 1L1

Mr. Carman R. McNary, Q.C.
Chair
Alberta Chambers of Commerce
1808, 10025-102A Avenue
Edmonton AB T5J 2Z2

Mr. Ken Kobly
President and Chief Executive Officer
Alberta Chambers of Commerce
1808, 10025-102A Avenue
Edmonton AB T5J 2Z2

DEC - ; 2015

Dear Mr. McNary and Mr. Kobly:

Thank you for your congratulations and good wishes on my appointment as Minister of Immigration, Refugees and Citizenship.

I am honoured by the confidence the Prime Minister has shown in me and I will do my very best to live up to his expectations and those of Canadians.

Immigration is, of course, central to Canada's future. I look forward to continuing our government's efforts to address many of the challenges facing our system. I will also work diligently with our officials and partners to ensure positive integration of newcomers to Canada.

Canada was built by generations of immigrants and their descendants. Our generous immigration system is the envy of the world, and a key to unlocking our economic potential. I am excited by the challenges that lie ahead and look forward to this task with enthusiasm.

I would like to acknowledge your wish to meet. My staff will contact you should there be an opportunity for a meeting in the foreseeable future.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "John McCallum".

John McCallum, P.C., M.P.
Minister of Immigration, Refugees and Citizenship

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