## FINANCIAL HEALTH ASSESSMENT AND IMPLEMENTATION FRAMEWORK

### Step One: Financial Health Assessment

<table>
<thead>
<tr>
<th>Financial Health Assessment</th>
<th>Vulnerability of Funding Sources</th>
<th>Demand Volatility Pressure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessing the Balance Sheet</td>
<td>Revenue and Support</td>
<td>Increased / (Decreased) Services, Events, Programs</td>
</tr>
</tbody>
</table>

#### List Strengths:

1. ______________________
2. ______________________
3. ______________________
4. ______________________

#### Rock Solid: (80% to 100% Retention)

- ___________% decrease
- ___________% decrease
- ___________% decrease
- ___________% decrease

#### List Services, Events, Programs (that will or should change)

1. ______________________
2. ______________________
3. ______________________
4. ______________________
5. ______________________

#### List Weaknesses:

1. ______________________
2. ______________________
3. ______________________
4. ______________________

#### Vulnerable: (50% to 80% Retention)

- ___________% decrease
- ___________% decrease
- ___________% decrease
- ___________% decrease

#### Controllable (Can ramp Up or Down)

- ___________($_________) decrease
- ___________($_________) decrease
- ___________($_________) decrease
- ___________($_________) decrease
- ___________($_________) decrease

#### Uncontrollable (Will ramp Up or Down)

- ___________($_________) decrease
- ___________($_________) decrease
- ___________($_________) decrease
- ___________($_________) decrease
- ___________($_________) decrease

#### Operating Reserves: (current)

- Goal - # of Mos Budget ______
- Actual - # of Mos Budget ______
- Available for Use # of Mos ______

#### Shaky: (0% to 50% Retention)

- ___________% decrease
- ___________% decrease
- ___________% decrease
- ___________% decrease

### Step Two: Operating Reserve Position (reference and adjust to your operating reserve policy)

<table>
<thead>
<tr>
<th></th>
<th>Weak [ ] Less Than 3 Months</th>
<th>Neutral [ ] 3 Months to 6 Months</th>
<th>Strong [ ] Over 6 Months</th>
</tr>
</thead>
</table>

### Step Three: Financial Health Driven Actions

#### Actions:

1) ______________________
2) ______________________
3) ______________________
4) ______________________

#### Super-Short-Term (now)

- [ ]
- [ ]
- [ ]
- [ ]

#### Short-Term (30 to 60 days)

- [ ]
- [ ]
- [ ]
- [ ]